

Budget & Finance

Association Officers, 1997

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Florida Government Accountability
to the People Commission
e-mail: kstan1125@aol.com

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e-mail: rdl@psu.edu

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e-mail: hthomas@unf6.cis.unf.edu

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Internal Revenue Service
e-mail: mcbourgeo@aol.com

Executive Committee Members

Doug Adams
Washington County, Oregon
e-mail: hdadams@aol.com

Paula S. Kearns
Michigan State University
e-mail: kearns@msu.edu

Linda K. Lazer
University of Nebraska Medical Center
e-mail: llazer@unmc.edu

Fred Thompson
Willamette University
e-mail: fthomps@willamette.edu

Justine Farr Rodriguez
U.S. Office of Management & Budget
e-mail: Rodriguez_@A1.eop.gov

Merl M. Hackbart
University of Kentucky
e-mail: fin008@ukcc.uky.edu

Philip G. Joyce
Maxwell School, Syracuse University
e-mail: pgjoyce@maxwell.syr.edu

Paul Posner
U. S. General Accounting Office
e-mail: posnerp.aimd@gao.gov

Kurt Thurmaier
The University of Kansas
e-mail: k-thurmaier@ukans.edu

ABFM Home Page Adds New Features WebBoard

If you haven't visited the ABFM Home Page recently, you haven't seen the new WebBoard Conferencing Feature. Using WebBoard software, we can create on-line bulletin board-like conferences. Conference lists are actively used in many universities to allow dialog between students and faculty outside of the classroom. These conferences are generally established by topic areas and provide a place for conference list members to network on-line, ask questions, conduct ongoing dialogue about topics of interest and conduct meetings. Currently, we have established a conference list for General Budget and Financial Management topics and a Public Budgeting and Finance conference list for discussions related to articles in the ABFM journal. WebBoard also allows individuals to embed HTML links within their messages.

This enables the message reader to click on the link contained in the message and be connected to the referenced web site. Currently the General Topics conference list has a link to the Alliance for Redesigning Government's Conference "Performance, Performance, Performance: Practitioners as Leaders". Another feature of the software allows WebBoard to notify you by e-mail if someone has posted a message to a conference list.

To get to this feature, you must connect to the ABFM Home Page at <http://www.pubadm.fsu.edu/abfm/> and scroll down to the section on New Features. Click on the "Join our WebBoard" link. This will take you to a sign-on page where you may join (membership is free). You will be referred to an on-line form which you fill out and give yourself a login ID and password. Once you have filled out the form, click on the submit box and you will be asked if you want to login. Use your new ID and password. Click on the "Conference list" link to see the current topic areas and then click on a topic area to see current postings. If ABFM members would like a special interest topic area to be created, e.g. performance measurement, send an e-mail to our webmaster, Carole Pettijohn, at cpettijo@garnet.acns.fsu.edu, and she will have a conference list topic area created. At present we are considering a conference for the Officers and Executive Committee to discuss business related to ABFM and to post follow-up information after conference calls.

Other new features

Within the next month, abstracts for all articles that have ever appeared in Public Budgeting & Finance will be available. This will enable visitors to search the abstracts index for a specific topic of interest and get a list of articles by volume and issue based on the search criteria. Additionally, you will be able to browse each issue listing and click on the title to see an article abstract.

We are adding new links each month so that the home page will be a resource for our membership. This past month we added a link to budget sites of OECD member countries and added a number of new local government budget sites. If you have found an interesting site that is not currently linked by our page or have an idea for a new feature, please contact Carole. She loves to get feedback on the home page and is always searching for new features of interest to our members.

Visit the ABFM Home Page! <http://www.pubadm.fsu.edu/abfm/>

Call for Nominations:

Howard Career Achievement Award

The Association for Budgeting and Financial Management, a section of the American Society for Public Administration, is accepting nominations for the S. Kenneth Howard Career Achievement Award.

The award, presented annually as a memorial to Kenneth Howard's outstanding contributions to his profession, recognizes the exemplary work and professional integrity of selected individuals who have devoted a significant part of their public service careers to the advancement of public budgeting and financial management.

The selection criteria used in evaluating nominees include a career that demonstrates a record of significant public sector accomplishments over a period of years, in areas such as:

1. Technical applications of budgeting, accounting, auditing, financial analysis and reporting, tax and revenue administration, treasury and debt management.
2. Development of significantly improved policies, procedures and systems to enhance accountability and improve performance.
3. Leadership in government, academic institutions and/or professional associations.
4. A record of sustained and close professional working relationships with elected public officials at all levels of government.
5. A lasting contribution to the public's confidence in the financial integrity of one or more jurisdictions in which the nominee has been associated.

Nominations should include an explanation of how the nominee meets the selection criteria and may also include other pertinent information. Nominations will be accepted from individuals or organizations until May 1, 1997. Please address all correspondence or requests for additional information to: Dr. Marilyn Rubin, Dept. of Public Management, John Jay College, 445 W. 59th Street, New York, NY 10019.

Wildavsky Award

The Wildavsky Award is intended to honor the lifetime achievement of Aaron Wildavsky as a scholar in the field of budgeting and financial management, with clear emphasis on public budgeting where he made his greatest contribution.

With approval by Aaron Wildavsky and his family, the award was established in 1993 by the Association for Budgeting and Financial Management (ABFM).

The award recipient should be an outstanding scholar as judged by his or her publication record and record of service to the field, generally with a demonstration of academic achievement over a considerable period of time.

While the award is intended to be given annually, it need not be given if, in the view of the Awards Committee,

a suitable candidate has not been nominated. The award shall be given annually at the awards luncheon of the ABFM annual conference, scheduled in Washington, D.C. in October.

A one-page letter describing the accomplishments of the nominee is acceptable. Send nominations for receipt no later than May 1, 1997, to the Chair of the Wildavsky Award Committee: W. Bartley Hildreth, Regents Distinguished Professor of Public Finance, Hugo Wall School of Urban and Public Affairs, Wichita State University, 1845 North Fairmount, Wichita, KS 67260-0061.

Call for Papers and Presentations

November 6 - 8, 1997

It's the ninth annual meeting for ABFM. To celebrate our ninth life, with anticipation for many more, ABFM is seeking proposals from practitioners and scholars on budgeting and financial management topics.

We're trying something new this year. We're looking for papers and presentations in several topic areas which have become nearly a standard for our conference:

1. Budget process and innovation
2. Budget theory
3. Accounting
4. Taxes and revenues
5. Capital budgeting and debt financing
6. Financial markets

Across these topic areas, we are inviting the following possibilities for your consideration:

- Jurisdiction: federal, regional, state, local, international, and intergovernmental, and
- Substantive issues: environment, education, welfare, performance measurement, paperwork reduction, downsizing, the impact of technology, devolution, balanced budgets.

Just to be sure we haven't neglected those who don't feel included by the above matrix of topics, ABFM will also entertain ideas in a freewheeling optional category.

Please submit a proposal for a panel or presentation which describes its scope and content, its title, and any time/date restrictions you might have between noon Thursday and noon Saturday. If you are proposing a panel, please include panelists' names and their proposed topics as well.

Proposals should be sent no later than May 1, preferably by e-mail (kstan1125@aol.com) to: Dr. Karen A. Stanford, 3861 Windermere Road, Tallahassee, FL 32311.

Phone (904) 414 8445 FAX (904) 921 2215

Further conference details, including registration information, will be included in the summer issue.

ABFM Official 1997 Election Ballot

For chair-elect (vote for one):

- ___ **Fred Thompson**
___ **Other** (write in name below)
-

RETURN BALLOT BY MAY 1st to:

Professor Robert D. Lee, Jr.
School of Hotel, Restaurant and Recreation Mgmt.
201 Mateer Building
The Pennsylvania State University
University Park, PA 16802

For Executive Committee (vote for three):

- ___ **John Bartle**
___ **Hank Huckaby**
___ **James Hurley**
___ **Paula Kearns**
___ **Carole Pettijohn**
___ **Other** (write in name(s) below)
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-
-

FRED THOMPSON currently teaches financial management and policy analysis at the George H. Atkinson Graduate School of Management, Willamette University, Salem, Oregon, where he is Grace and Elmer Goudy Professor of Public Management and Policy. He has taught at Columbia University, UCLA, and the University of British Columbia and worked for the Economic Council of Canada, the California Postsecondary Education Commission, and the Department of Finance of the State of California. He is currently a member of the Oregon Government Standards and Practices Commission.

Previously he served on the Governor's Committee on School Finance and NCHEM's Task Force on State Budgeting and has been consulted by the government of Canada; state agencies in Oregon, California, and New York; the U.S. Department of Defense, the National Highway Traffic Safety Administration, the National Institute of Drug Abuse; and various businesses and not-for-profit organizations.

Fred has served on ABFM's Council since 1991, chairing the Wildavsky Award Committee and serving on the annual conference program committee. He is a member of the Board of Directors of Financial Publications, Inc., and the editorial boards of 12 professional journals, including *Public Budgeting & Finance*, *PAR*, *J-Part* and the *Municipal Finance Journal*. He is also a member of the Executive Committee of the Section on Public Administration Research and Theory and the Cascade Policy Institute's Academic Advisory Board.

Fred is a recipient of the Willamette University Trustees Teaching Award, the Gold Medal of the American Society of Military Controllers, PAR's William E. Mosher and Frederick C. Mosher Award, and the Academy of Management's Outstanding Public Management Paper Award. He was a finalist for the Koopman Prize of the Operations Research Society of America in 1987.

Fred is married to Ruth Crowley, has three children, two horses, five cats, and a dog. His avocations are horseback riding, fishing, and tennis. He doesn't plan to change ABFM in any major way, but simply hopes to live up to the standard of excellence set by his predecessors as ABFM chairs.

JOHN BARTLE has been an assistant professor of public administration at the University of Nebraska at Omaha since 1994. His B.A. is from Swarthmore College, his M.P.A. from the LBJ School at the University of Texas at Austin, and his Ph.D. is in public policy and management from Ohio State University. He also taught at SUNY-Binghamton. While in the "real world," he worked as a tax policy analyst for the Minnesota Tax Study Commission and the Minnesota Taxpayers Association. He is on the board of the Nebraska ASPA chapter, recently helped found a new chapter of Pi Alpha Alpha, and served on the intergovernmental fiscal relations committee of the National Tax Association. He would like to serve on ABFM's Executive Committee because he would like to help maintain the high quality of the annual conference, continue the positive relationship with *Public Budgeting & Finance*, and bring more students and young professionals into ABFM. He is eager to respond to your comments and questions via e-mail: jbartle@unomaha.edu or phone (402) 554-3989.

HANK HUCKABY is currently the Director of the Georgia Fiscal Research Program in the School of Policy Studies at Georgia State University. Current responsibilities include leading a research and technical assistance program concerning state and local government finances, and leading the PRC's domestic and international technical assistance and research in public budgeting practices. He has consulted on budgeting in Russia and Bangladesh.

Huckaby served as Director of the Office of Planning and Budget for the State of Georgia from January, 1991 until August, 1995. In this capacity he served on numerous boards, commissions and state authorities; he was also a member of the board and committee chair in the National Association of State Budget Officers. Previously, he served as the Executive Director of the Georgia Residential Finance Authority from June, 1980 until January, 1991. His service regarding housing policy issues included membership on the Affordable Housing Advisory Council of the Federal Home Loan Bank of Atlanta, the board of the Atlanta Mortgage Consortium, the Atlanta Housing Resource Center, and the Georgia Housing

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BALLOT ON REVERSE SIDE

Must be mailed by May 1st!

Trust Fund. Hank was a member of the board and president of the National Council of State Housing Agencies.

Other public service employment includes being Commissioner of the State Department of Community Affairs, 1977-1980, and founding director of the Georgia State Senate Research Office. He served as the president of the Council of State Community Affairs Agencies.

Huckaby currently serves as vice-chairman of the Georgia Policy Council for Children and Families and is on advisory boards at the University of Georgia, Emory University, and Clark-Atlanta University. Community and civic activities include chairman of the board of trustees of a nonprofit behavioral health hospital for adolescents, board of the local water and sewer authority, and community bank board of directors.

Mr. Huckaby holds undergraduate and masters' degrees from Georgia State University and is completing his doctoral studies in public administration at the University of Georgia.

JAMES M. HURLEY is Deputy Director for Finance and Administration in the Anne Arundel County Department of Public Works. He has also served in numerous other administrative positions in local government and leadership roles on several advisory committees and governing boards for public and nonprofit organizations.

Dr. Hurley teaches budgeting and financial management courses at the Graduate School of Management and Technology, University of Maryland.

He received a B.A. from Georgetown University, a M.A. from University of Maryland, and a doctorate in public administration from the George Washington University.

Dr. Hurley has been an active member of the American Society for Public Administration (ASPA) for over fifteen years. He has served ASPA at the state, regional, and national levels. During this time he has worked on national committees and he has participated in numerous regional and national conferences as both a presenter and session moderator. Dr. Hurley served as president of ASPA's Maryland Chapter in 1993 and continues today to serve as a chapter council member.

PAULA S. KEARNS is assistant professor of political science at Michigan State University, where she teaches public budgeting, public finance, and public policy analysis in the M.P.A. program. She is also a faculty affiliate with MSU's Institute for Public Policy and Social Research, which brings her in contact with Michigan policy-makers and budgeting and finance practitioners. Currently, Paula is involved in a study of the impact of a balanced federal budget on Michigan

and its localities. Her previous research has appeared in such journals as *Public Budgeting & Finance* and the *Journal of Policy Analysis & Management*. A previous editor of *Budget & Finance*, Paula is now book review editor of *Public Budgeting & Finance*. Paula has been a member of ASPA and ABFM since her graduate student days at the University of Kentucky (Go 'Cats!) where she received her MPA ('88) and Ph.D. ('91). She currently serves on the Executive Committee of ABFM, and is a regular participant in the ABFM annual conference, her favorite professional meeting. She is a past reviewer for ABFM's student paper award, and this year she chairs that competition. Paula values the role that ABFM played in her educational and professional development, and wants to continue the tradition of fostering those interested in the study and practice of public budgeting and financial management.

CAROLE D. PETTIJOHN was born in Lake Charles, Louisiana. She was an honor's graduate of Andrew Jackson High School in Chalmette, Louisiana and graduated Magna Cum Laude with a Bachelor of Science in Psychology/Business Administration from Troy State University at Montgomery. Her Master's level study was in Clinical Counseling also at Troy State. She received a Doctor of Philosophy degree in 1996 from Florida State University in Public Administration, specializing in public budgeting and information management policy. Her dissertation research tested whether performance budgeting, PPBS and the Congressional Budget Act of 1974 affected actual budget outcomes with respect to changes in budget deliberations during House Appropriation's Committee hearings and with respect to actual appropriations at the program level within five federal agencies.

Her professional career has included several years as a therapist specializing in domestic and sexual abuse, and fifteen years working in Florida state government, including positions as a senior Information Technology Consultant and Project Manager with the Information Resource Commission, as the Chief of Planning in Governor Martinez's Office of Planning and Budgeting and as a senior executive with the Department of Health and Rehabilitative Services. Currently she is on the research faculty at Florida State University as the Associate Director of the Florida Public Affairs Center where she is a consultant to government agencies and teaches courses in information policy and research methods. She is also the webmaster for the Association for Budgeting and Financial Management's web page.

From the Chair

Happy New Year. As your 1997 chair, I'd like to welcome the new members of the Executive Committee: Doug Adams, county finance manager for Washington County, Oregon; Paul Posner, director of federal budget issues at GAO; and Kurt Thurmaier, assistant professor of public administration and Russian & East European studies at The University of Kansas. Each of these new members has started off quickly with Doug joining the new Finance Committee, Paul chairing the new Membership Committee and Kurt continuing his excellent work as newsletter editor.

Planning for the 1997 Conference is already underway so if you have an idea for a panel or general session or a new twist on our familiar themes, please contact me by e-mail (kstan1125@aol.com) or fax (904) 921 2215. The conference planning is still in the embryonic stage but is quickly maturing. Please see our call for papers in this issue.

While the overall format of the 1997 Conference will look familiar to those of you who have been lucky enough to attend, changes are underway. First, we have a new date. For the next two years -- mark those calendars -- the conference will be in early November. Then in 1999, we will go back to the second week of October. So, this year, reserve November 6 - 8 for what is shaping up to be another outstanding conference put on by your fellow ABFM members. We'll be at the Washington Marriott and we'll get registration and reservation information to you this summer.

Do you remember those luscious desserts that got left in the dining room last year? Well, some of us did and decided, never again would we turn our backs on chocolate. This year, after our main course, we'll take a short break while the hotel sets up the dining room for our Friday plenary. When we return for our general session, those desserts and coffee will be waiting for us.

And speaking of food, our Friday night reception will become a light buffet served in concert with the annual membership meeting which precedes the executive committee meeting. With last year's marathon session on bylaws changes (an exercise thought more brutal than walking in bare feet over hot coals - thank you, Fred Thompson), a little fortification seemed in order.

The annual meeting will also start at 5 p.m., right after the afternoon sessions. That will accommodate local attendees who want to get home early and the out-of-towners who want to spend an evening in the city.

We don't have any plans for major decision-making at this year's annual meeting although we expect a proposal from an ad hoc committee to be organized by Merl

Hackbart. For those of you who have yearned for a change in venue, Hackbart et al. are looking at the possibility of moving the annual conference to a Midwestern site in a future year.

ABFM is going on-line with registration this year. You'll be able to reserve a place before you send in your check. Of course, the early registration deadlines mean we must have money (or its equivalent) on hand. For those paying by a voucher system, the on-line registration will expedite that process as well. Now, if we just took credit cards.....

The Association wants to encourage student members and potential student members to submit papers. Although our plans are not yet firm, we are considering some alternatives to our usual student panel, such as integrating student papers on all panels or conducting a session that would include student papers with veteran panel presenters as discussants, helping refine topic and presentation skills. Stay tuned.

The ABFM Conference remains the best bargain on the continent. We're keeping our early registration fee for members at \$125. With a little improvement in qualitative performance measurement, we could calculate a positive cost-benefit ratio easily. As the largest and most financially secure section in ASPA, ABFM has a proud history of serving its members. The annual conference is one of the finest "little" conferences offered anywhere, bringing together practitioners and academics to discuss, argue and exchange ideas with leaders in our field. It presents a rare opportunity for all of us to get up-to-date information about changes at the federal, state, regional and local levels. As always, we're looking for those with challenging ideas and robust research. For those who have not yet tried it, I encourage you to join us.

Finally, I want to thank Bob Lee for a very excellent year presiding over an occasionally rowdy group of budgeters and financial managers. He was the rock steady one among us and I value his counsel.

ARE YOU ABFM WITH AN ASPA PREFERENCE?

The ABFM executive committee stays focused on section activities, particularly organizing our annual conference. However, we know that among our nearly 1,000 members, we have those who are much more likely to participate in ASPA conferences. ABFM would like an active presence at the ASPA conferences so we're looking for members who would like to organize panels and otherwise oversee an ABFM presence at the ASPA annual conferences.

Contact Karen Stanford either at kstan1125@aol.com or (904) 414-8445 (day phone).

Graduate Student Paper Nominations Sought

The Association for Budgeting and Financial Management of the American Society for Public Administration (ABFM-ASPA) seeks nominations for its student paper award from budgeting and financial management faculty.

ELIGIBILITY. Papers should be on a topic relevant to the interests of ABFM members, and have been written for a graduate course offered between June 1996 and May 1997. Nominations must be made by the faculty member offering the course. The nomination letter should include the name(s) of the nominee(s), the name of the institution and/or program, the title of the course for which the paper was written, and the course dates. Those who wish to receive results and/or reviewers' comments, should indicate so in the nomination letter.

PURPOSE. With this award, ABFM encourages student efforts to advance the study and practice of budgeting and finance for the 21st century. Each year, ABFM seeks to identify the best work done by a graduate student or group of graduate students that relates to public budgeting and/or public financial management. Along with the more traditional academic analyses, creative assignments that produce information useful to practitioners are welcome, including team projects, case studies, financial condition assessments, distance education efforts, and information system-based projects.

CRITERIA. Entries will be judged on the basis of importance to the budgeting and financial management community, overall quality, clarity of expression, logic of presentation, and originality/creativity. Pa-

pers will be reviewed by a panel of ABFM members, including both practitioners and academics. The award will be announced at the 1997 ABFM Conference in Washington, D.C. The winner(s) will have an opportunity to present the paper during the conference.

SUBMISSION. Letters of nomination accompanied by five copies of the paper should be sent to:

Professor Paula S. Kearns
Department of Political Science
303 South Kedzie Hall
Michigan State University
East Lansing, MI 48824-1032

Nominations should be postmarked by July 1, 1997. Reminder: only papers nominated by the supervising professor will be reviewed for the award.

THE UNIVERSITY OF KANSAS

ASPA Association for Budgeting & Financial Management
Department of Public Administration
318 Blake Hall
Lawrence, Kansas 66045-2157